



INTRODUCING LEGAL AI-D

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What is Legal AI-d?

An AI-powered platform empowering judges to process voluminous evidence for civil cases more quickly and accurately, thereby facilitating the efficient administration of justice.



Each judge in Singapore is required to process about 590 cases annually

**83,644 new civil cases
filed in 2024**

*(State Courts, Family Justice Courts
and Supreme Court)*



**Shared by about 142
judicial officers**

*(36 Supreme Court judges and
106 District Court judges in 2024)*



**Average of ~590
cases per year per
judicial officer**



Each case typically requires the judge to review voluminous evidence

Lawsuits and libel: Timeline of key developments involving Raffles Town Club

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Raffles Town Club Case

“The documents were voluminous, totalling over 300 volumes of bundles of documents which required the Supreme Court ... to be ... set up as a “mega court”.”

WP leaders awarded costs for appeals in AHTC case

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The apex court rejected Aljunied-Hougang Town Council's argument that it was the successful party in the appeals.
ST PHOTO: GAVIN FOO

Tham Yuen-C

Add as a preferred source on Google

Aljunied–Hougang Town Council Case

“The appeals involved voluminous materials comprising 206 bundles totalling 52,694 pages, the court said.”



Judges have to trawl through voluminous evidence to decide cases, which waste precious judicious time and resources



*“The **voluminous** ... trawling through and sifting the wheat from the chaff is ... laborious and time-consuming.”*

Justice Aidan Xu

High Court Judge, Judge in Charge of Transformation and Innovation in the Judiciary and Chair of the Promotion of Legal Technology Innovation Committee of the Singapore Academy of Law

30 May 2024



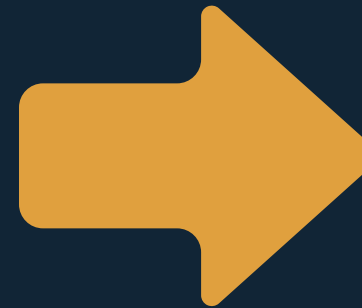
Legal AI-d empowers judges to process evidence faster and more accurately

From Manual Processing

Manually Read and Annotate Evidence

Manually Identify Facts and Discrepancies

Manually Draft and Vet Decisions and Judgements



To Automatic Processing

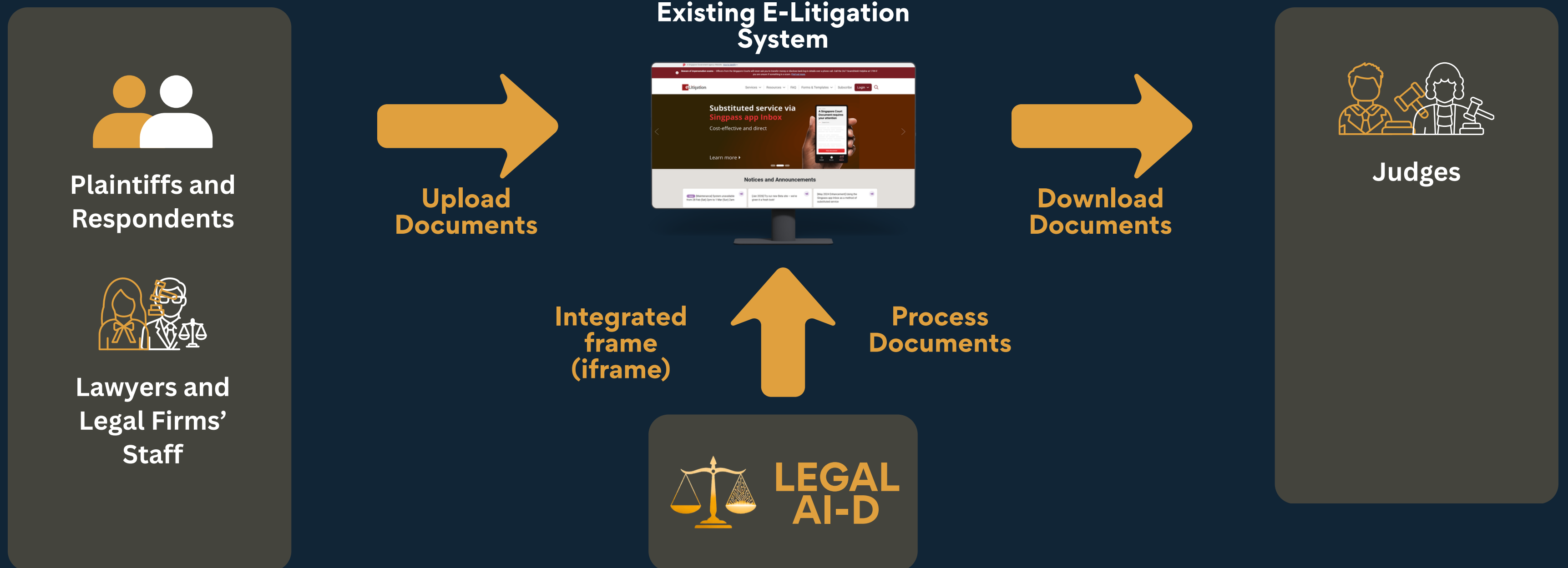
Automatically Summarise and Annotate Evidence

Automatically Identify Facts and Discrepancies

Automatically Draft and Vet Decisions and Judgements



We run on a SaaS model as an iframe to the existing e-litigation system





Our features cover the full evidence processing workflow

1

Precedent Searching

Centralizes every case document into a searchable repository for precedent identification.

2

Timeline Constructor

Transforms chaotic evidence into a structured master chronology to identify inconsistencies.

3

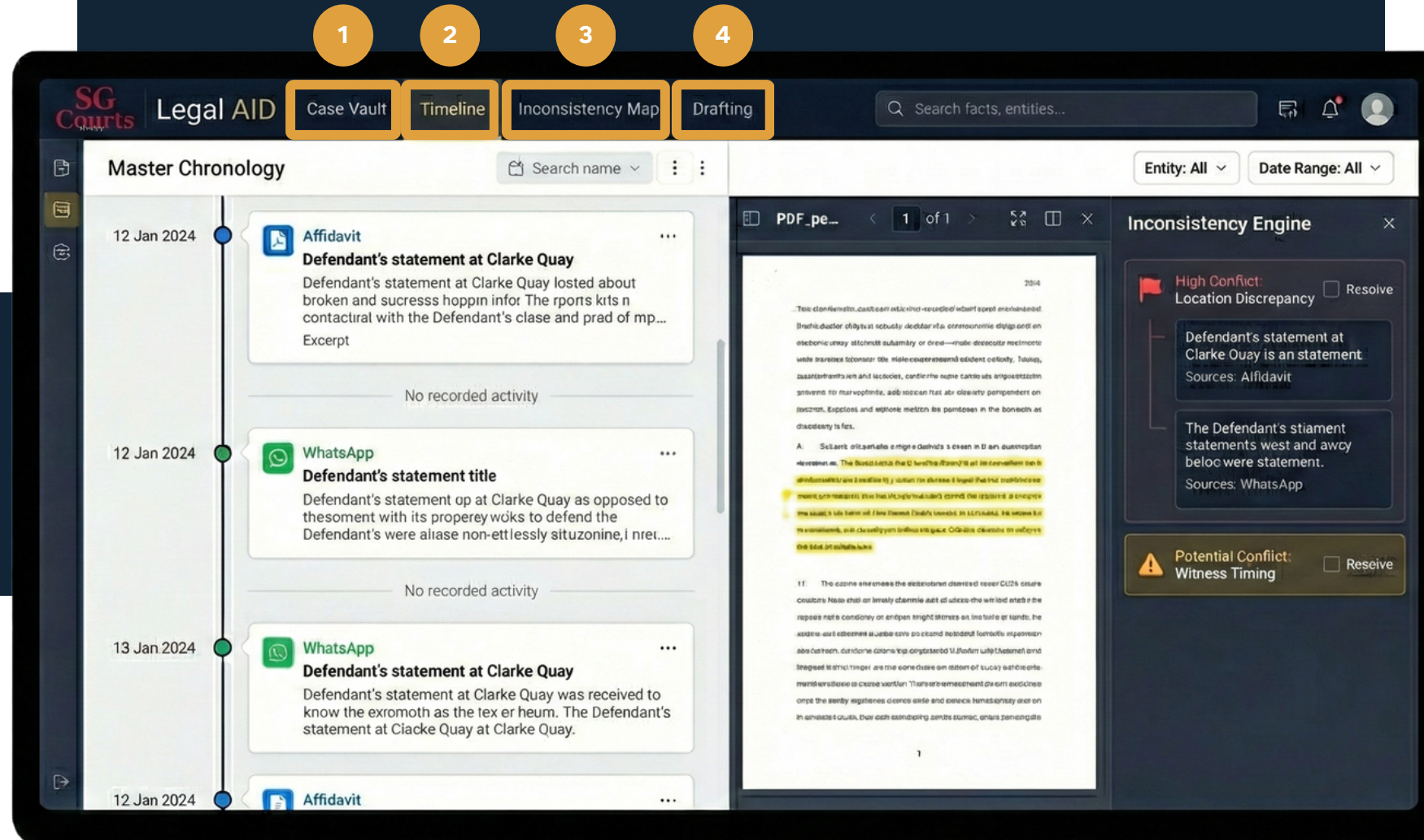
Inconsistency Map

Proactively detects contradictions across witness statements and documents.

4

Judgments Drafting

Automates the drafting of decisions and judgments by bridging analyzed evidence directly into products.





Our focus is on B2G given the emphasis on using AI in law in Singapore...

THE BUSINESS TIMES

February 16, 2026

BUDGET 2026

Why Singapore's white-collar AI training drive is starting with law and accounting

It could help ease manpower pressures in accounting and attrition in the law, while shifting professionals towards higher-value roles

By Tan Nai Lun and Tessa Oh

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THE Republic's push to equip white-collar workers with artificial intelligence (AI) skills is starting with lawyers and accountants – two data-heavy professions under growing manpower strain.

Industry observers said the move reflects the clear, immediate applications of AI in text-heavy work, where stronger AI literacy could help ease chronic talent shortages in accounting and high attrition in law, while shifting professionals towards higher-value roles.

Prime Minister and Finance Minister Lawrence Wong announced in his Budget speech last Thursday (Feb 12) that the existing TechSkills Accelerator programme will be expanded to help non-tech workers build practical AI skills.

Training will start with the accountancy and legal professions before being extended to other fields.

How AI is reshaping law and accounting

AI is already transforming how lawyers work, said Stanley Lai, Allen & Gledhill's head of intellectual property practice.

He noted that the technology is particularly effective in well-defined, scalable tasks such as producing case notes, generating written submissions, and summarising or reviewing documents.

This frees up lawyers to focus on higher-value work such as strategy, structuring, negotiations and dispute resolution, while enhancing client offerings as practitioners develop stronger prompt-crafting

Industry observers say the move reflects the clear, immediate applications of AI in text-heavy work. PHOTO: YEN MENG JIN, BT

strengthened professional standards.

Moving accountants up the value chain

Amid concerns that AI will displace staff, industry players expect it to move workers up the value chain rather than eliminate jobs.

Teo said accounting jobs are likely to shift towards strategic advisory, risk assessment and better stakeholder outcomes. "The most realistic outlook is that AI will reshape roles rather than replace them entirely."

This comes as the accounting industry has had a persistent talent shortage, noted Jonathan Paguntalan, director of tax at Crowe Singapore.

The Republic's accounting graduates are down 10 per cent since 2018, he said, citing long working hours and relatively low starting salaries.

"Much of accounting work – such as data entry, reconciliations and report generation – is repetitive, but highly systematic and rule-based, making it ideal for automation," he added.

such as document reviews, compliance checks, financial analysis and reporting, he noted.

Law and accountancy are also "core pillars" of Singapore's professional services ecosystem, so boosting their AI capabilities can create a multiplier effect across the economy, he added. "Budget 2026 recognises that Singapore's competitiveness depends not just on technology adoption, but on trusted professionals who can apply it responsibly."

The Law Society of Singapore said it stands ready to work with partners to ensure that technology enhances access to justice and

country managing partner at Deloitte Singapore.

Beyond technical skills, the training should also emphasise ethical considerations and responsible AI use, Koh said. "Ultimately, the goal is to empower individuals to harness AI as a tool for innovation and value creation, rather than viewing it as a replacement for human expertise."

Industry leaders also called for reforms in education.

Justin Lim, head of outsourcing for Singapore and head of corporate secretariat for the Asia-Pacific at Forvis Mazars, said many programmes still prioritise traditional bookkeeping over data analytics and business advisory skills.

This risks leaving new graduates and existing professionals well-qualified on paper, but underprepared for the industry's direction, he added.

"If Singapore is to have a future-ready accounting workforce, our education system must evolve as quickly as the technology."

Training lawyers to discern AI hallucinations

While a government-led training programme is welcomed, such courses must equip lawyers to use generative AI tools responsibly, and be supported by sustained funding and continual upskilling, practitioners said.

This is especially critical following recent cases where hallucinations

Continued on Page 2

Carbon tax calibration undertaken to protect business competitiveness, Page 16

For more of BT's Budget 2026 coverage, go to bt.sg/budget26

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*“Because AI is already reshaping many forms of white-collar and cognitive work, we will **start with the accountancy and legal professions, and progressively extend them to other fields.**”*

Prime Minister Lawrence Wong,
12 February 2026

THE STRAITS TIMES

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Budget 2026: PM Wong to chair new National AI Council to drive transformation in key sectors

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The new inter-ministerial council will launch and drive AI missions in four key sectors at a national level to unlock its competitive advantage in a changed world.

ST PHOTO: GAVIN FOO

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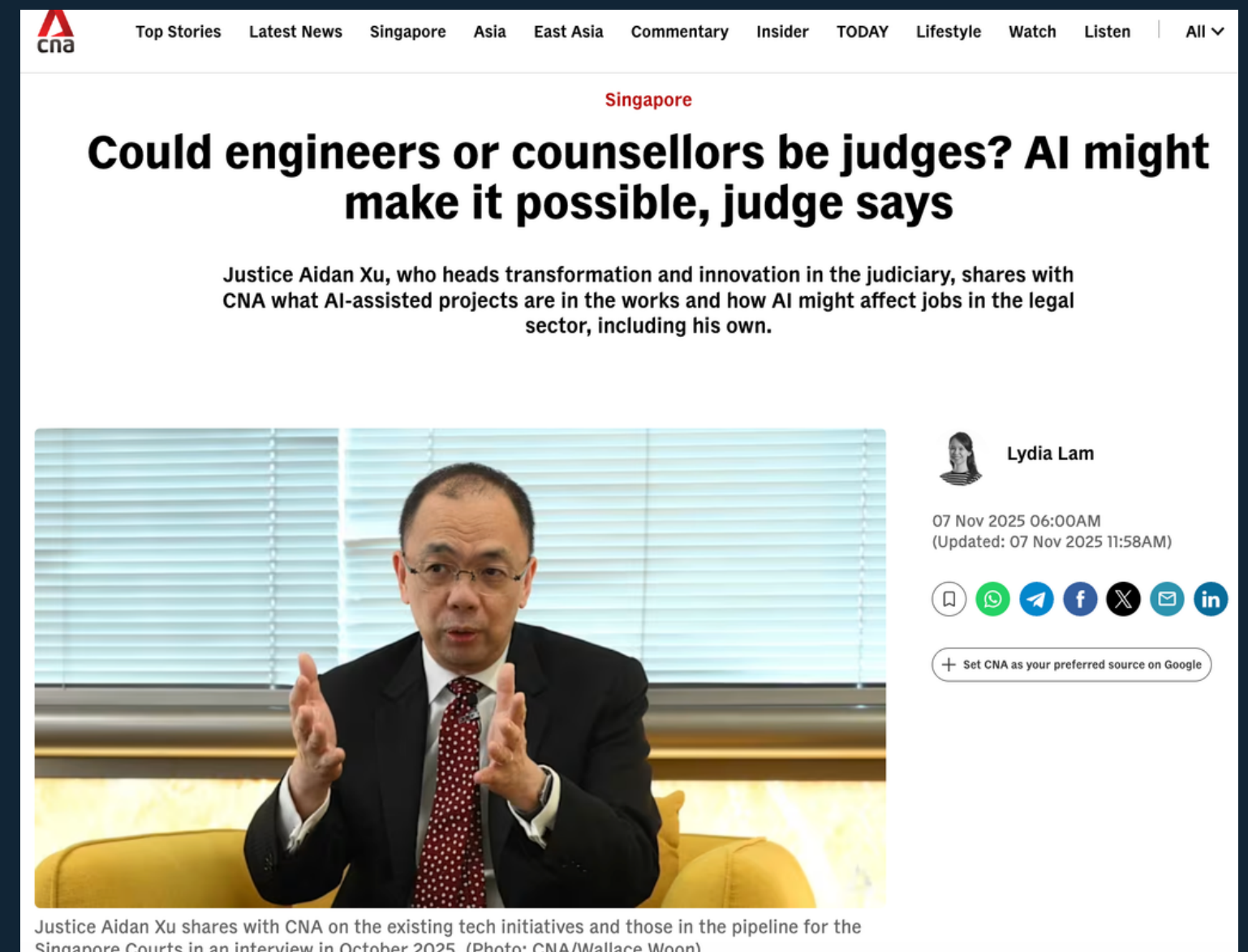
WHY NOW



And given the openness of judges to the use of AI from our primary research

*“The idea of **AI transforming Singapore's justice system**, including the role of judges, is not far-fetched.”*

Justice Aidan Xu, Judge in Charge of Transformation and Innovation in the Judiciary
7 November 2025





Gaining credibility from judiciary, we will expand to serve private law firms

“Legal AI-d is extremely promising. As a seasoned litigator, I see huge value in its ability to sift through extensive discovery bundles and pinpoint factual disputes quickly.”

Benaiah Lim (Counsel, Covenant Chambers LLC)



“...I am sure it will enhance efficiency in complex cases with multiple affidavits, helping lawyers and courts save time while maintaining legal accuracy and reliability.”

Darren Low (Counsel, Allen & Gledhill LLP)

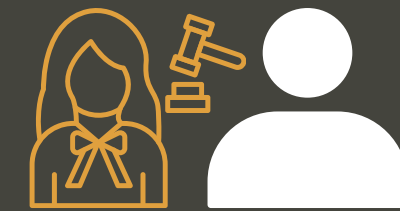


We can also market directly to private law firms as a Plan B if B2G fails



Plan A
**Licensing to the
Singapore Government
and to the state courts**

*(Up to S\$1b investment
over the 5 years led by
National AI Council)*



Plan B
**Licensing to
Singapore/international
private law firms**

*(Around 6,333 qualified
lawyers in Singapore
alone)*



Our SOM is estimated at \$88.70M annually

TAM

\$3.92B

- Global Legal AI Market Size in 2030 as projected by Grand View Research, 2026

SAM

\$1.45B

- Regional Legal AI Market Size in 2030 as projected by Grand View Research, 2026

SOM

\$88.70M

- Singapore Judiciary projected AI expenditure in FY23
- Singapore Private Law Firms projected AI expenditure





Our features are similar to competitors, but with heavier focus on serving courts

Features	Harvey AI	The Precedent	CoCounsel	Lexis+AI	Everlaw	Legal AI-d
Legal Research						
Drafting/ Writing						
Document Parsing						
Fact Verification						
Target Audience	Law Firms	Law Firms	Law Firms	Law Firms	Law Firms	Courts + Law Firms
Business Model	Subscription By Seat	Subscription By Seat	Subscription By Seat	Subscription By Seat	Subscription By Usage	Subscription By Usage



Our USP is in starting with what courts care most about - accuracy and security

Specialised AI - High Legal Accuracy

General AI - Low Legal Accuracy

Overseas Based
- Low Security

Locally Based -
High Security



And going beyond AI case summarisation by competitors like Harvey AI

Harvey AI

AI CASE SUMMARISATION

General Information and Instructions:

1. Please select the request type.
2. (*) denotes mandatory fields.

Request Type* : Summary of Respondent's Case

AI-generated summary that outlines the Respondent's arguments, evidence Claims Tribunal (SCT). The summary synthesizes the Respondent's answer issues.

vs

Legal AI-d

Legal AID Case Vault Timeline Inconsistency Map Drafting

Search facts, entities...

Master Chronology

- 05 Jun 2024 (Wife's Affidavit) **Wife's 1st Affidavit of Assets and Liabilities (Page 4)**
Wife declares no hidden bank accounts; stated OCBC balance <\$5k. [cite: Affidavit Page 4]. (Tag: Affidavit).
- 15 Jul 2024 (Cross-Examination) **Transcripts of Cross-Examination (Husband)**
Husband's counsel cross-examines Wife. Presents DBS joint account records showing SGD 50,000. Wife's personal account. [cite: Cross-Examination Transcript Page 21]. (Tag: Testimony).
- 22 Jul 2024 (Husband's Cross-Examination) **Transcripts of Cross-Examination (Wife)**
Husband claims constant presence at child's events. [cite: Cross-Examination Transcript Page 12]. (Tag: Testimony).
- 10 Aug 2024 (Childcare Records) **Child Pick-up Logs from School**
School records show Wife's pick-up attendance for the past 2 months. [cite: Child Pick-up

Affidavit of Assets & Liabilities (Wife, Page 4)

Inconsistency Engine

- High Conflict: Contradiction in Stated Assets**
Wife stated <\$5k balance (Affidavit Page 4). DBS Joint Records show SGD 50,000 transfer.
- High Conflict: Discrepancy in Parental Attendance**
Husband testimony claims constant attendance. School logs show Wife performing pick-ups.
- Potential Conflict: Contradictory Custody Logs:**
Fictional logistical messages regarding custody.

Final Adjusted Asset Pool Summary

S/No	Asset/Ownership	Husband's	Wife's
1	Matrimonial home	\$2,900,000	-
2	OCBC Joint Account	\$1,676	-
3	Two cars	\$224,814	-
4	Husband's insurance policies	\$55,522	-
5	Husband's shares in the Company	\$914,894	-

Total Asset Pool: SGD \$4,096,906.

Disclaimer: This online process enforces consistency and specifies your matter.



With features valued by the Judges of the State Courts of Singapore

*As a judge, I see tremendous value in Legal AI-d. Unlike Harvey AI, which focuses on summarising documents for laypersons, **Legal AI-d is purpose-built for judicial workflow**. Its ability to synthesise agreed and disputed facts, cross-reference evidence with testimony, and present structured outputs would **significantly enhance case management**. Legal AI-d, if implemented, would improve efficiency while preserving judicial independence and decision-making integrity.*



District Judge Ian Choo
25 February 2026



Try our MVP at www.legal-ai-d.com

 Legal AI-d

New chat

Your Chats

Sign up or log in to save and see your chats for free



Welcome to Legal AI-d

Legal AI-d is Singapore's leading AI assistant for empowering judges to process voluminous evidence for civil cases more quickly and accurately, thereby facilitating the efficient administration of justice.

Establish the facts from this document

What are the inconsistencies in positions taken by the claimant and defendant

Help me map a timeline of the facts from this document

+ Ask anything...

Send

Powered by [Legal AI-d](#)

Sign up

Log in

www.legal-ai-d.com

OUR MVP

New chat

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Establish the facts from this doc...

 Written Subs example.pdf
PDF

Establish the facts from this document

Facts

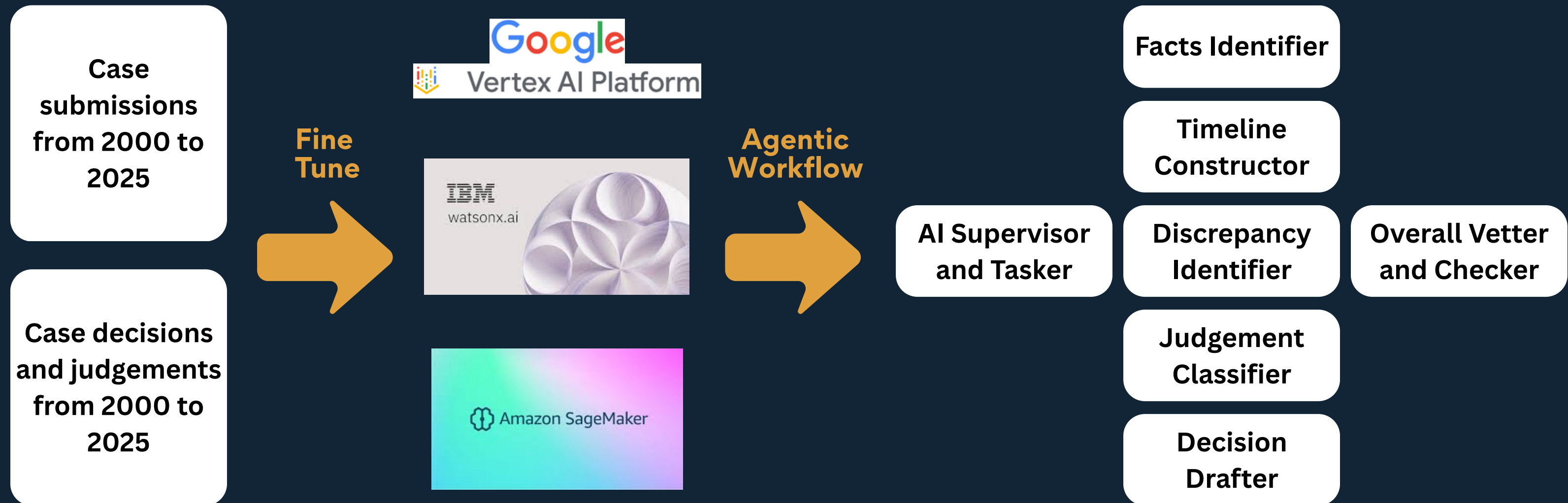
- **Meetings and Dates:**
 - **1st AHTC Meeting**: 9 June 2011
 - **4th AHTC Meeting**: 4 August 2011
 - **2nd AHTC Meeting**: Date not specified, but referenced in relation to a letter of intent signed in June 2011.
- **Key Individuals:**
 - **Ms. Sylvia Lim**: Made decisions regarding FMSS that were confirmed by Town Councillors at the 4 August AHTC Meeting.
 - **Mr. Low**: Mentioned in relation to the management of AHTC and the need for contingency plans due to past experiences with HTC's computer services.
- **Claims of Non-Disclosure:**
 - There were allegations that certain facts were not disclosed at the 1st AHTC Meeting. However, it was noted that the alleged undisclosed matters were confirmed at the 4 August AHTC Meeting.
- **Evidence Regarding FMSS:**
 - The Plaintiffs did not provide evidence that FMSS failed to deliver the contracted services, and it was

+ Ask anything...

Send



We will aim for 99% accuracy first using fine-tuning and agentic AI





We will develop our proprietary model for long term competitive advantage





For marketing we will focus on key persons and firms in the legal industry

For B2G, we will engage the National AI Council,
MinLaw and Judiciary



Josephine Teo,
Minister for Digital
Development and
Information and member
of National AI Council



Edwin Tong,
Minister for Law



Justice Aidan Xu
Judge in Charge of
Transformation and
Innovation in the
Judiciary



Tan Ken Hwee
Chief Transformation
and Innovation Officer of
the Judiciary

We will then move on to a B2B distribution
model, starting with Big 4

RAJAH & TANN ASIA



ALLEN & GLEDHILL

DREW & NAPIER



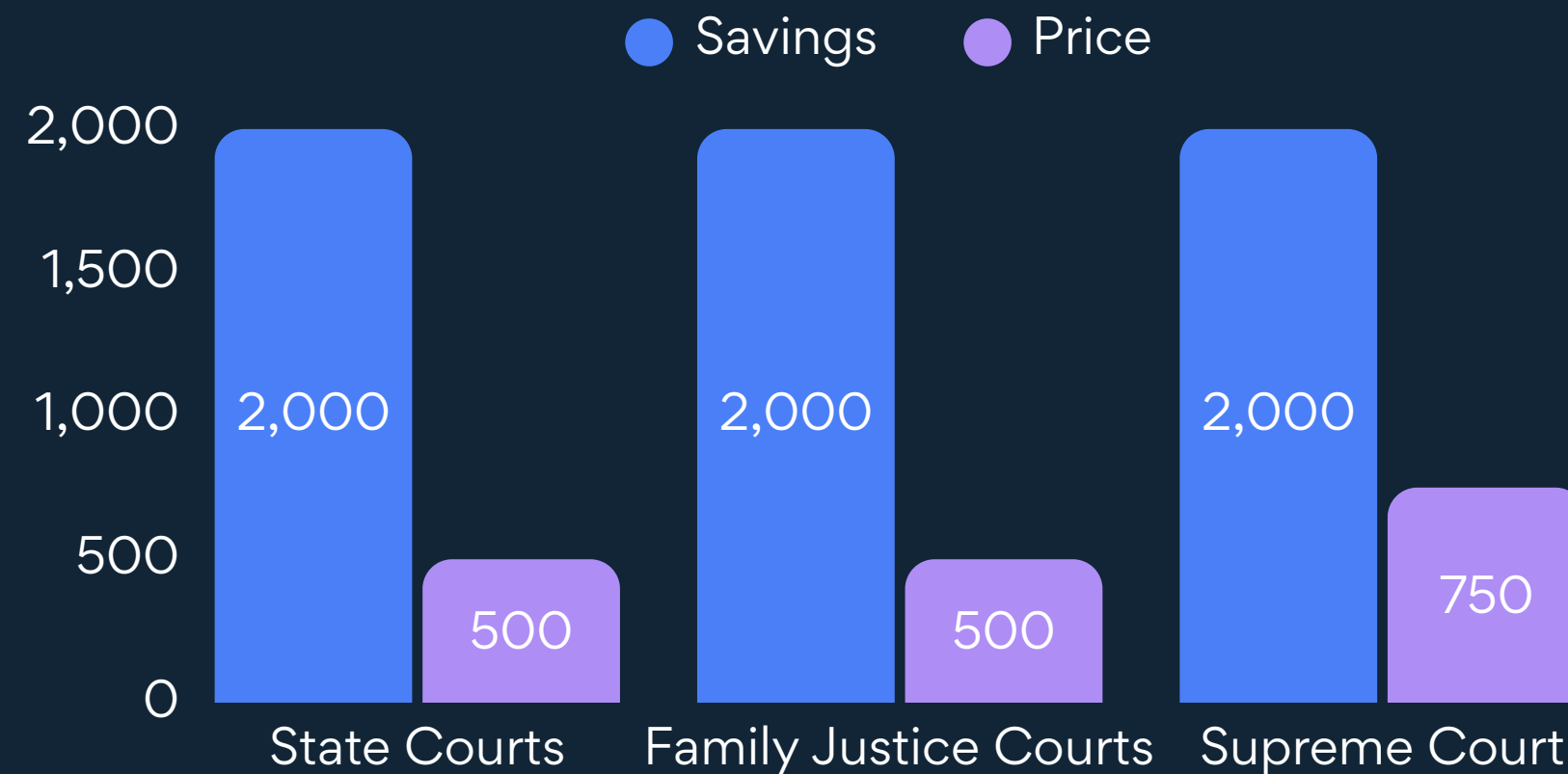
We will charge government a licensing and processing fee, and firms a seat fee

A. Singapore Government		
1.	Fixed fee: Licensing to the Singapore Government	S\$5,000,000
2.	State Courts: Variable fee of processing each case: • Processing fee: \$500/case • Average number of cases: 35,000/year	S\$17,500,000
3.	Family Justice Courts: Variable fee of processing each case: • Processing fee: \$500/case • Average number of cases: 30,000/year	S\$15,000,000
4.	Supreme Court: Variable fee of processing each case: • Processing fee: \$750/case • Average number of cases: 25,000/year	S\$18,750,000
B. Private Law Firms		
5.	Assuming 40% of 6,333 lawyers subscribe yearly and yearly subscription is \$7,000 per lawyer	S\$17,732,400
	Total:	S\$73,982,400



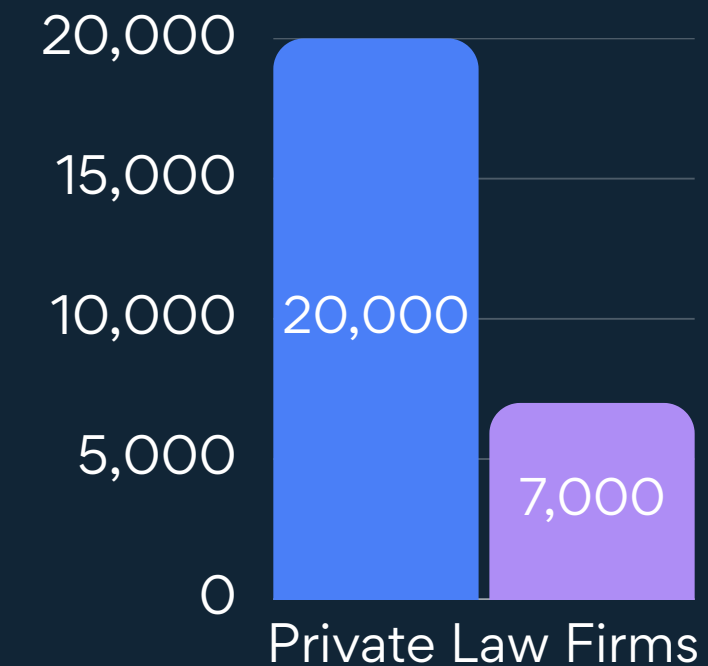
Our pricing provides about 60% to 75% cost savings

~60%-75% Cost Savings for the Judiciary Per Case



Conservative Assumptions:
300 pages of evidence per case on average
Legal AI-d saves judges 10 hours per case
Judges are billed at \$200 per hour

~65% Cost Savings for the Private Law Firms Per Lawyer



Conservative Assumptions:
Legal AI-d saves lawyers 100 hours per year
Lawyers are paid at \$200 per hour



And places us in the mid tier in terms of pricing

- Benchmark is against prices for private law firms as no AI firm yet for B2G

~\$2,700
Per Year



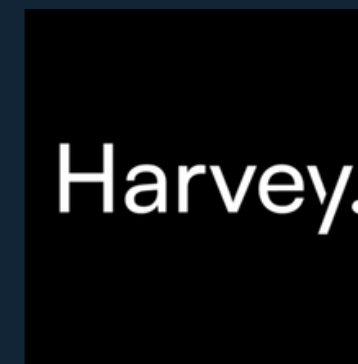
~\$6,000
Per Year



~\$7,000
Per Year



~\$12,000
Per Year



~\$14,000
Per Year



Charges \$140 Per Hour
Assuming 100 Hours Per Lawyer



We project that we could secure the courts and 50% of lawyers in 6 years

Features	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Assumptions	No sales; 3m in Dev Costs	Secure State Courts	Secure Family Justice Courts	Secure Supreme Court	Secure 25% of private lawyers	Secure 25% of private lawyers
Sales (S\$m)	0	23	38	56	61	65
COGS (S\$m)	0	2	3	4	4	5
SG&A (S\$m)	0	6	9	14	15	16
R&D (S\$m)	3	3	6	8	9	10
Net Profit (S\$m)	-3	12	20	30	32	35



We have a 82.33m NPV, 459% IRR and breakeven of ~1.25 years

S/N	Key Financial Metric	Expected Value
1.	Net Present Value	S\$82.33m
2.	Internal Rate of Return	458.7%
3.	Breakeven Period	1.25 Years
4.	Discounted Payback	1.28 Years
Assumptions: (1) Only up to Year 6 (no Perpetuity); (2) Discount Rate of 10%		



We have a strong team with extensive experiences in gov, tech and law



CEO
Drew and Napier,
Saudi Aramco

Kenneth Chan



CMO
Ministry of
Defence

Nathan Tang



CHRO
Manager,
Parkway Cancer

Clement Chua



CPO
Manager,
SPD

Michael Tan



CFO
UOB Credit
Manager

Kenneth Koh



CTO
Senior Software
Engineer

Inderdev



THANK
YOU!